

Board of Directors and Officers

Board of Directors and Corporate Auditors

Chairman of the Board

Yuzaburo Mogi*

Vice Chairman

Kenzaburo Mogi

President

Mitsuo Someya*

Directors

Tadao Kondo*

Kenichi Saito

Yukio Sato

Koji Negishi

Noriaki Horikiri

Tsunao Hashimoto

Mamoru Ozaki

*Representative Director

Corporate Auditors

Sadao Nozaki

Yutaka Kitani

Nobuyuki Takashima

Takeo Inokuchi

Corporate Officers

Chairman of the Board and Chief Executive Officer

Yuzaburo Mogi

President and Chief Operating Officer

Mitsuo Someya

Senior Executive Corporate Officer

Tadao Kondo

Executive Corporate Officers

Kenichi Saito

Yukio Sato

Koji Negishi

Noriaki Horikiri

Katsumi Amano

Hiroshi Futamura

Masanori Fukumitsu

Koichi Yamazaki

Corporate Officers

Michinori Nishimura

Yoshiro Kubota

Takaharu Nakamura

Shoichi Ui

Shinzaburo Mogi

Satoru Abe

Bunji Matsuzaki

Nobutake Nunomura

Masanao Shimada

Kazuo Shimizu

Eiichi Shimoyamada

Satoshi Sasaki

Shintaro Karasawa

Takashi Hamada

Noboru Mimura

Shozaburo Nakano

Asahi Matsuyama

(As of June 24, 2008)

Corporate Data

Name

Kikkoman Corporation

Head Office

250 Noda, Noda-shi, Chiba 278-8601, Japan

Date of Establishment

December 7, 1917

Paid-in Capital

¥11,599,398,094

Number of Shares

Authorized: 600,000,000

Issued and outstanding: 197,202,300

Number of Employees (Consolidated)

7,348 (As of March 31, 2008)

Stock Exchange Listings

Tokyo, Osaka

Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation

4-5 Marunouchi, 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan

Stock Price Range on the Tokyo Stock Exchange

Fiscal 2008: High: ¥1,887 Low: ¥1,118

Fiscal 2007: High: ¥1,727 Low: ¥1,250

Fiscal 2006: High: ¥1,340 Low: ¥942

Business Activities

- Production and marketing of soy sauces, sauces, tomato ketchup, and related food seasonings and flavorings
- Production and marketing of *mirin* (sweet *sake* for cooking), fruit liquor, and other *sake* and wine
- Production and marketing of carbonated drinks, juices, and other beverages
- Production and marketing of delicatessen items, rice, noodles, and processed soybean products
- Production and marketing of livestock feed
- Production and marketing of medicines, quasi-drugs, industrial use enzymes, reagents, and other chemicals
- Production and marketing of health foods, functional foods, and their ingredients
- Management of restaurants
- Leasing and management of real estate and car parking centers
- Operation of delivery trucks and warehouse facilities
- Production and marketing of plant seedlings
- Environmental health monitoring, testing activities, and certification

(As of July 2008)