

Kikkoman Corporation



*Business Performance Presentation
for the Half Year Ended September 30, 2006*

Fiscal 2007 Interim
Half Year Ended September 30, 2006

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- *The information in this presentation is based on Kikkoman's best knowledge at the time it was prepared.*
- *This presentation does not constitute a promise or guarantee that the company will achieve its numerical targets or necessarily implement the strategies outlined.*
- *In 2001, Kikkoman changed its fiscal year from January – December to April – March. In this presentation, fiscal years up to 2000 run January – December. From 2001 to 2004, fiscal years run April – March. Overseas businesses and the Coca-Cola business, however, have December 31 balance dates. From 2006, Five Asian and Oceanian consolidated subsidiaries changed their fiscal year-ends from December 31 to March 31.*



Topics for This Presentation

I. Performance in Fiscal 2007 Interim Period

II. Forecast for Fiscal 2007

III. Key Themes in Fiscal 2007