

Kikkoman Corporation



*Business Performance Presentation
for the Year Ended March 31, 2007*

Fiscal 2007
Year Ended March 31, 2007



- *The information in this presentation is based on Kikkoman's best knowledge at the time it was prepared.*
- *This presentation does not constitute a promise or guarantee that the company will achieve its numerical targets or necessarily implement the strategies outlined.*



Today's Agenda

I. Corporate Strategic Overview in Fiscal 2008

Yuzaburo Mogi, Chairman and CEO

II. Performance in Fiscal 2007 and Forecast for Fiscal 2008

Takashi Ushiku, President and COO