



- *The information in this presentation is based on Kikkoman's best knowledge at the time it was prepared.*
- *This presentation does not constitute a promise or guarantee that the company will achieve its numerical targets or necessarily implement the strategies outlined.*



Topics for this Presentation

I. Key Themes in Fiscal 2008

II. Performance in the Fiscal 2008 Interim Period

III. Forecast for Fiscal 2008

IV. Performance Target for fiscal 2011