

KIKKOMAN

Kikkoman Corporation
Business Performance Presentation for the
Half-Year Ended September 30, 2007

Presentation Material

October 30, 2007



*I. Performance in Fiscal 2008 Interim and
Forecast for Fiscal 2008*

Takashi Ushiku, President and COO

*. Performance Target for fiscal 2011
Medium-term Action Plan of Kikkoman Group*

Noriaki Horikiri, Executive Corporate Officer



- The information in this presentation is based on Kikkoman's best knowledge at the time it was prepared.*
- This presentation does not constitute a promise or guarantee that the company will achieve its numerical targets or necessarily implement the strategies outlined.*