

Kikkoman Corporation

*Business Performance Presentation
for the Six-Month Period Ended September 30, 2008*

First Six Months of Fiscal 2009

- *The information in this presentation is based on Kikkoman's best knowledge at the time it was prepared.*
- *This presentation does not constitute a promise or guarantee that the company will achieve its numerical targets or necessarily implement the strategies outlined.*
- *Calendar years in this presentation, unless otherwise noted, represent the fiscal periods from April to March.*

Example, 2008=April 2008 – March 2009

*I. Financial Highlights in the six months ended
September 30, 2008*

Mitsuo Someya, President and COO

*. Performance in the six months ended
September 30, 2008 and Forecast for Fiscal 2009*

Koichi Yamazaki, Corporate Officer