

April 24, 2026

Press Release

Company:	Kikkoman Corporation
Representative:	Shozaburo Nakano President and CEO (Chief Executive Officer)
Stock Code:	2801
Stock Exchanges:	Tokyo, Prime Market
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Kikkoman Announces Acquisition of Own Shares

(Under the provisions of Kikkoman's Articles of Incorporation pursuant to Article 165-2 of the Companies Act of Japan)

The Board of Directors of Kikkoman Corporation ("the Company") at its meeting held today, resolved that the Company would acquire its own shares under Article 156 of the Companies Act of Japan, as applied pursuant to Article 165-3 of the Companies Act. The details of the share acquisition are as follows.

1. Reason for the acquisition of its own shares

To enhance shareholder returns and improve capital efficiency based on the capital policy.

2. Details of the acquisition

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| (1) Class of shares to be acquired | : Common stock |
| (2) Total number of shares to be acquired | : 24,000,000 shares (maximum)
This represents 2.59% of shares outstanding (excluding treasury stock). |
| (3) Total acquisition price | : 30,000,000,000 yen (maximum) |
| (4) Acquisition period | : From May 7, 2026 to March 31, 2027 |
| (5) Method of acquisition | : Market transactions on the Tokyo Stock Exchange |

For Reference:

Treasury stock as of March 31, 2026

Number of shares outstanding (excluding treasury stock)	927,741,900 shares
Number of treasury stock	41,674,110 shares