

Press Release

Company:	Kikkoman Corporation
Representative:	Shozaburo Nakano President and CEO (Chief Executive Officer)
Stock Code:	2801
Stock Exchanges:	Tokyo, Prime Market
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Notice Regarding Purchase of Shares Held by Untraceable Shareholders

Kikkoman Corporation (the “Company”) announces that, at a meeting of the Board of Directors held today, the Company resolved to purchase shares (shares held by untraceable shareholders) as provided for in Article 197, Paragraph 1 of the Companies Act, in order to streamline share administration.

1. List of Shareholders Whose Shares are to Be Sold

The shareholder numbers, names (as listed in the shareholder registry), addresses, and number of shares held by shareholders whose shares to be sold will be announced via electronic public notice dated October 29, 2026, in accordance with the provisions of Article 198 of the Companies Act. Please refer to the Company’s website below.

https://www.kikkoman.com/jp/ir/assets/notice_of_sale_of_shares_of_missing_shareholders_2026.pdf

(Note) “Untraceable shareholders” refers to shareholders to whom notices or demands sent to the addresses or designated contact information listed in the shareholder registry have failed to reach for a continuous period of five years or more, and who have not received a dividend from surplus earnings for a continuous period of five years.

2. Schedule

October 29, 2026	Public notice and demand regarding objections to the sale of shares held by untraceable shareholders
February 1, 2027	Deadline for objections from the untraceable shareholders
On or after February 25, 2027	Sale of shares held by untraceable shareholders *

* With regard to the shares held by untraceable shareholders, the Company plans to repurchase them as treasury stock in accordance with the provisions of Article 197, Paragraphs 3 and 4 of the Companies Act.

3. Contact Information

Shareholders listed in the public notice who have inquiries regarding this matter should contact the shareholder registry administrator listed below.

Shareholder Registry Administrator: Mitsubishi UFJ Trust and Banking Corporation

(Contact Information) 1-1 Nikko-cho, Fuchu City, Tokyo

Mitsubishi UFJ Trust and Banking Corporation, Securities Agency Department

Phone: 0120-232-711 (Toll-free)

Hours: Weekdays 9:00 a.m. to 5:00 p.m. (excluding Saturdays, Sundays, and national holidays)