

Press Release

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Notice Regarding Revision to Financial Results Forecast

Kikkoman Corporation (the “Company”) announces that it has revised the financial results forecast previously disclosed on April 28, 2025 as follows.

- Revisions to the full-year consolidated financial results forecast for the fiscal year ending March 31, 2026 (April 1, 2025 through March 31, 2026)

(Millions of yen)

	Revenue	Business profit	Operating profit	Profit before income taxes	Profit for the year attributable to owners of the parent	Basic earnings per share (yen)
Previously Disclosed Forecast (A)	744,500	77,600	75,200	81,800	59,600	63.36
Current Revised Forecast (B)	731,000	78,000	75,000	81,800	60,000	64.04
Difference (B – A)	(13,500)	400	(200)	–	400	–
Percent Change (%)	(1.8)	0.5	(0.3)	–	0.7	–
Results for the Previous Fiscal Year	708,979	77,275	73,698	83,754	61,695	64.99

- Reason for revision to financial results forecast

The consolidated business performance forecasts for the fiscal year ending March 31, 2026 have been revised from the previous forecast following a review made after taking into consideration factors such as the consolidated business results for the first half of the fiscal year, the impact of foreign currency translation with an exchange rate of 146.57 yen/USD for the first half of the fiscal year (the exchange rate previously forecasted was 145.0 yen/USD).

(Note) Forecasts of business performance and future developments noted in this report are based on assumptions from information available to management at the time of disclosure and deemed reasonable at the present time. The Company makes no promised or commitments regarding achievements of such forecasts and future developments. Actual results may differ significantly from forecasts.