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Press Release

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Notice Regarding Revision to Financial Results Forecast

Kikkoman Corporation (the "Company") announces that it has revised the financial results forecast previously disclosed on April 24, 2026 as follows.

1. Revisions to the full-year consolidated financial results forecast for the fiscal year ending March 31, 2027 (April 1, 2026 through March 31, 2027)

(Millions of yen)

	Revenue	Business profit	Operating profit	Profit before income taxes	Profit for the year attributable to owners of the parent	Basic earnings per share (yen)
Previously Disclosed Forecast (A)	799,100	82,300	78,800	84,400	61,300	66.16
Current Revised Forecast (B)	816,400	85,100	79.600	85,200	61,300	66.16
Difference (B – A)	17,300	2,800	800	800	–	–
Percent Change (%)	2.2	3.4	1.0	0.9	–	–
Results for the Previous Fiscal Year	745,539	79,512	75,940	84,069	61,615	65.99

2. Reason for the revision of financial results forecast

The consolidated business performance forecasts for the fiscal year ending March 31, 2027 have been revised from the previous forecast following a review made after taking into consideration factors such as the consolidated business results for the first half of the fiscal year, the impact of foreign currency translation with an exchange rate of 160.02 yen/USD for the first half of the fiscal year (the exchange rate previously forecasted was 155.0 yen/USD).

The exchange rate assumption for the earnings forecast is set at 159.14 yen/USD for the full year (158.0 yen/USD for the second half).

(Note) Forecasts of business performance and future developments noted in this report are based on assumptions from information available to management at the time of disclosure and deemed reasonable at the present time. The Company makes no promises or commitments regarding achievements of such forecasts and future developments. Actual results may differ significantly from forecasts.